

**BOARD OF REGENTS OF THE NEVADA SYSTEM OF HIGHER EDUCATION,  
ON BEHALF OF TRUCKEE MEADOWS COMMUNITY COLLEGE  
INDEPENDENT CONTRACTOR AGREEMENT**

**I. Independent Contractor information – All information is required, answer questions A through D below.**

Independent Contractor Name _____ <div style="display: flex; justify-content: space-between; width: 80%; margin: 0 auto;"> <span>Last</span> <span>First</span> <span>MI</span> </div>
Name of Business, if other than above _____
U.S. Taxpayer Identification Number _____
<b>Contractor must complete Form W-9 <a href="http://www.tmcc.edu/controller/downloads/">http://www.tmcc.edu/controller/downloads/</a></b>

- |  | YES                      | NO                       |
|--|--------------------------|--------------------------|
| (A) Does NSHE pay others, as employees, who perform the same duties that are to be performed by this independent contractor?   | <input type="checkbox"/> | <input type="checkbox"/> |
| (B) Is the recommended independent contractor a current or former (within the current calendar year) employee of the Nevada System of Higher Education (which includes Community College of Southern Nevada, Desert Research Institute, Great Basin College, Nevada state College at Henderson, Truckee Meadows Community College, University of Nevada, Las Vegas, University of Nevada, Reno, Western Nevada Community College or any NSHE System Administration Offices)? | <input type="checkbox"/> | <input type="checkbox"/> |

**If the answer to question A or B is yes, do not proceed with this form. Process the payment on an employment document.**

- |  |                          |                          |
|--|--------------------------|--------------------------|
| (C) Is the recommended independent contractor related to an NSHE employee? | <input type="checkbox"/> | <input type="checkbox"/> |
|--|--------------------------|--------------------------|

**If the answer to question C is yes, do not proceed with this form. Under the Board of Regents Conflict of Interest Policy (BOR Title 4 Chapter 10) payment is not allowed.**

- |  |                          |                          |
|--|--------------------------|--------------------------|
| (D) Is the recommended independent contractor a U.S. citizen or lawful permanent resident (green card holder)? | <input type="checkbox"/> | <input type="checkbox"/> |
|--|--------------------------|--------------------------|

**If no, contact the Controller's Office additional documentation requirements and approval of Section VI, Foreign National.**

**II. Contract Effective Dates, Scope of Services, and Payment Terms.**

This Contract shall be effective from \_\_\_\_\_ to \_\_\_\_\_

- (A) Explain in detail what the independent contractor will do (specifically what will be done, where the work will be accomplished, and when the work will be completed).
- (B) Indicate the total amount of the payment and the date when the payment will be made. If this contract exceeds 45 days in length and completion benchmarks have been agreed to and progress payments are to be made, indicate each benchmark and its associated progress payment dollar amount. The final payment date should be the ending date of this contract.

### III. Evaluation for Determining Independent Contractor Status

Hiring personnel are responsible for the work individuals are to do and providing information to properly classify them as employees or independent contractors. The following questions are intended to measure the extent of control which the NSHE may exercise over the worker. Generally, if there is a good deal of control over what the worker does and how the worker does the work, there should be an employee relationship established. If there are few elements of control, an independent contractor relationship may be appropriate.

	YES	NO
1. Must the service provider follow substantial instructions? If yes, describe the type of direction and control, and who will supervise the services.	<input type="checkbox"/>	<input type="checkbox"/>
2. Is substantive training, guidance, and/or assistance provided to the contractor?	<input type="checkbox"/>	<input type="checkbox"/>
3. Is the contractor's job substantively integrated in the general operation of the department/NSHE?	<input type="checkbox"/>	<input type="checkbox"/>
4. Are services rendered personally by the contractor?	<input type="checkbox"/>	<input type="checkbox"/>
5. Does the contractor hire, supervise, and pay assistant workers?	<input type="checkbox"/>	<input type="checkbox"/>
6. Does this arrangement contemplate continuing or recurring work? If yes, explain.	<input type="checkbox"/>	<input type="checkbox"/>
7. Does TMCC/NSHE establish set hours of work?	<input type="checkbox"/>	<input type="checkbox"/>
8. Is there a full time requirement?	<input type="checkbox"/>	<input type="checkbox"/>
9. Will the services be performed on the TMCC/NSHE premises?	<input type="checkbox"/>	<input type="checkbox"/>
10. Does TMCC/NSHE require that the work be done in a specific order or sequence?	<input type="checkbox"/>	<input type="checkbox"/>
11. Is regular accountability required?	<input type="checkbox"/>	<input type="checkbox"/>
12. Is payment by the hour/week/month as opposed to payment by the job worked or task completed?	<input type="checkbox"/>	<input type="checkbox"/>
13. Does TMCC/NSHE furnish equipment, tools, or supplies to the contractor?	<input type="checkbox"/>	<input type="checkbox"/>
14. Does the contractor have significant capital investment in the facilities used in performing services?	<input type="checkbox"/>	<input type="checkbox"/>
15. Does any profit or loss accrue to the contractor?	<input type="checkbox"/>	<input type="checkbox"/>
16. Is the contractor actively engaged in providing these or similar services to non-TMCC/Non-NSHE entities? If yes, provide the names of three clients for whom similar services were or are being performed.	<input type="checkbox"/>	<input type="checkbox"/>
17. Can the contractor be discharged even if the contract terms are being met?	<input type="checkbox"/>	<input type="checkbox"/>
18. Does the contractor have the right to terminate without contract liability?	<input type="checkbox"/>	<input type="checkbox"/>
19. Has the contractor performed this or other services for TMCC/NSHE in the past? If yes, when?	<input type="checkbox"/>	<input type="checkbox"/>

### IV. Insurance Requirements

The Contractor shall not commence work before proof of the required insurance is evidenced by a Certificate of Insurance on an ACORD 25 form, provided by the Contractor's insurance agent or broker. By endorsement to all general, auto, and umbrella or excess liability policies, the "Board of Regents, Nevada System of Higher Education"

shall be named as an **additional insured** for all liability arising from the contract. The Certificate of Insurance must be filed with the contract so that it can be found in the event of a loss. Prior approval of the insurance policies by NSHE, shall be a condition precedent to any payment of consideration under this Contract. The Contractor shall, at Contractor's sole expense, procure, maintain, and keep in force for the duration of the Contract the following insurance conforming to the minimum requirements specified as follows:

1. Workers' Compensation and Employer's Liability Insurance YES NO  
 (a) Does the Contractor have employees?

**If the answer to question (a) is yes, the Contractor shall provide proof of worker's compensation insurance as required by NRS 616B.627 or proof that compliance with the provisions of Nevada Revised Statutes, Chapters 616A -D and all other related chapters, is not required.**

- (b) Nevada law allows the following to reject workers' compensation coverage if they do not use employees or subcontractors in the performance of work under the contract. Indicate the appropriate category below:
- Sole proprietors (NRS 616B.627 and NRS 617.210)
  - Unpaid officers of quasi-public, private, or nonprofit corporations (NRS 616B.624 and NRS 617.207)
  - Unpaid managers of limited liability companies (NRS 616B.624 and NRS 617.207)
  - An officer or manager of a corporation or limited liability company who owns the corporation or company (NRS 616B.624 and NRS 617.207)

If a Contractor has rejected workers' compensation coverage under applicable Nevada law, the Contractor must indicate the basis for the rejection of coverage above; and complete, sign, ap **Affidavit of Rejection of Coverage**. The Affidavit of Rejection forms can be found at the following website: <http://www.dly.yoeeofwkrllkpcpeglfqyprjcf ul>

2. Commercial General Liability (Minimum Limits) YES NO  
 (a) Does the Contractor have a Commercial General Liability policy?

**If the answer to question (a) is yes, the Contractor shall provide a Certificate of Insurance for Commercial General Liability with the following minimum limits:**

Each Occurrence	\$1,000,000
Products/Completed Operations Aggregate	\$1,000,000
Personal and Advertising Injury	\$1,000,000
Genera l Aggregate	\$1,000,000

**If the answer to question (a) is no or if the Contractors limits do not meet the requirement shown above, contact the BCN Risk Management office (784-6139).**

3. Business Auto Liability Insurance YES NO  
 (a) Will the Contractor drive onto TMCC/NSHE property and/or transport TMCC/NSHE employees or students?

**If the answer to question (a) is no, evidence of business auto liability insurance is not required.**

- (b) Does the Contractor have a Business Auto Liability policy?

**If the answer to questions (a) and (b) is yes, the Contractor shall provide a Certificate of Insurance for Business Auto Liability with the following minimum limits for Owned, Non-Owned, or Hired Automobiles:**

**Per Accident, Combined Single Limit \$1,000,000**

**If the answer to question (b) is no, please contact the BCN Risk Management office (784-6139).**

4. High Risk Activities

Activities involving aircraft, boats, and chartered buses will require additional insurance. Architects, Engineers, Construction Contractors, Professional Consultants, Medical Affiliations, and high risk activities will require higher

limits than discussed above. Contact the BCN Risk Management office (784-6139) when you have a question about the nature of the activity and insurance requirements.

## V. TERMS AND CONDITIONS

A contract between the Board of Regents of the Nevada System of Higher Education (NSHE), on behalf of Truckee Meadows Community College, hereinafter referred to as TMCC/NSHE, and Independent Contractor, hereinafter referred to as Contractor.

### Preamble

WHEREAS, NRS 284.173 authorizes elective officers, heads of departments, boards, commissions, or institutions to engage the services of persons as Independent Contractors; and

WHEREAS, it is deemed that the services of Contractor herein specified are both necessary and desirable and in the best interests of TMCC/NSHE; and

WHEREAS, Contractor represents that it is duly qualified and able to render the services hereinafter described:

NOW, THEREFORE, in consideration of the aforesaid premises, the parties hereto mutually agree as follows:

1. The period of this Agreement shall be effective from dates stated on this form, unless revoked by either party as set forth in Paragraph (2).
2. This agreement may be revoked without cause by either party prior to the date set forth in Paragraph (1) by notifying the other party in writing at least ten (10) days in advance of the effective date of the termination specified in such notice.
3. The parties agree to the services to be performed. These are stated on the reverse side, or in attachments, which are made a part of the agreement by reference thereto.
4. Contractor agrees to provide the services set forth in Paragraph (3) for a total cost not to exceed the amount stated on the Payment Terms.
5. This agreement shall be construed and interpreted according to the laws of TMCC/NSHE.
6. The Contractor shall neither assign, transfer, nor delegate any rights, obligations, or duties under this agreement without the prior written consent of TMCC/NSHE.
7. The books, records, documents, and accounting procedures and practices of the Contractor relevant to this agreement shall be subject to inspection, examination, and audit by TMCC/NSHE.
8. Any reports, studies, photographs, negatives, or other documents or drawings prepared by Contractor in the performance of its obligations under this agreement shall be the exclusive property of TMCC/NSHE and all such materials, if any, shall be remitted to TMCC/NSHE by Contractor upon completion, termination, or cancellation of this agreement. Contractor shall not use, willingly allow or cause to have such materials, if any, used for any purpose other than the performance of Contractor's obligations under this agreement without the prior written consent of TMCC/NSHE.
9. Contractor agrees to indemnify and save and hold the Board of Regents of the Nevada System of Higher Education, the college, their agents, officers, and employees harmless from any and all claims, causes of action, or liability arising from the performance of this agreement by Contractor or Contractor's agents, officers, or employees.
10. The parties agree that Contractor is an Independent Contractor and that this agreement is entered into in accordance with NRS 284.173, which statute in pertinent part provides that the Contractor is not an employee of TMCC/NSHE and there shall be no:
  - (a) Withholding of income taxes by TMCC/NSHE;
  - (b) Industrial insurance coverage provided by TMCC/NSHE;
  - (c) Participation in group insurance plans which may be available to employees of TMCC/NSHE;
  - (d) Participation or contributions by either the Independent Contractor or TMCC/NSHE to the public employees' retirement system;
  - (e) Accumulation of vacation leave or sick leave;
  - (f) Unemployment compensation coverage provided by TMCC/NSHE if the requirements of NRS 612.085 for Independent Contractors are met.
11. The Nevada System of Higher Education is an equal opportunity/affirmative action employer and does not

discriminate on the basis of race, color, religion, sex, age, creed, national origin, veteran status, physical, or mental disability in any program or activity it operates. TMCC/NSHE employs only U.S. citizens and Individuals lawfully authorized to work in the U.S.

12. This agreement constitutes the entire agreement between the parties and may only be modified by a written amendment signed by the parties.

13. Written notices required under this agreement shall be sent certified mail, return receipt requested.

14. **CONTRACT TERMINATION.**

(a) Termination Without Cause. Any discretionary or vested right of renewal notwithstanding, this Contract may be terminated upon written notice by mutual consent of both parties or unilaterally by either party without cause.

(b) TMCC/NSHE Termination for Non-appropriation. The continuation of this Contract beyond the current biennium is subject to and contingent upon sufficient funds being appropriated, budgeted, and otherwise made available by the NSHE Legislature and/or federal sources. TMCC/NSHE may terminate this Contract, and Contractor waives any and all claim(s) for damages, effective immediately upon receipt of written notice (or any date specified therein) if for any reason the Contracting Agency's funding from TMCC/NSHE and/or federal sources is not appropriated or is withdrawn, limited, or impaired.

(c) Cause Termination for Default or Breach. A default or breach may be declared with or without termination. This Contract may be terminated by either party upon written notice of default or breach to the other party as follows:

- i. If Contractor fails to provide or satisfactorily perform any of the conditions, work, deliverables, goods, or services called for by this Contract within the time requirements specified in this Contract or within any granted extension of those time requirements; or
- ii. If any TMCC/NSHE, county, city, or federal license, authorization, waiver, permit, qualification, or certification required by statute, ordinance, law, or regulation to be held by Contractor to provide the goods or services required by this Contract is for any reason denied, revoked, debarred, excluded, terminated, suspended, lapsed, or not renewed; or
- iii. If Contractor becomes insolvent, subject to receivership, or becomes voluntarily or involuntarily subject to the jurisdiction of the bankruptcy court; or
- iv. If TMCC/NSHE materially breaches any material duty under this Contract and any such breach impairs Contractor's ability to perform; or
- v. If it is found by TMCC/NSHE that any quid pro quo or gratuities in the form of money, services, entertainment, gifts, or otherwise were offered or given by Contractor, or any agent or representative of Contractor, to any officer or employee of TMCC/NSHE with a view toward securing a contract or securing favorable treatment with respect to awarding, extending, amending, or making any determination with respect to the performing of such contract.

(d) Time to Correct. Termination upon a declared default or breach may be exercised only after service of formal written notice as specified in paragraph (2), and the subsequent failure of the defaulting party within 10 calendar days of receipt of that notice to provide evidence, satisfactory to the aggrieved party, showing that the declared default or breach has been corrected.

(e) Winding Up Affairs Upon Termination. In the event of termination of this Contract for any reason, the parties agree that the provisions of this paragraph survive termination:

- i. The parties shall account for and properly present to each other all claims for fees amid expenses and pay those which are undisputed amid otherwise not subject to set off under this Contract. Neither party may withhold performance of winding up provisions solely based on nonpayment of fees or expenses accrued up to the time of termination;
- ii. Contractor shall satisfactorily complete work in progress at the agreed rate (or a prop rata basis if necessary) if so requested by the Contracting Agency;
- iii. Contractor shall execute any documents and take any actions necessary to effectuate an assignment of this Contract if so requested by the Contracting Agency;
- iv. Contractor shall promptly deliver into TMCC/NSHE possession all proprietary information in accordance with paragraph (20).

15. **REMEDIES.** Except as otherwise provided for by law or this Contract, the rights and remedies of the parties shall not be exclusive and are in addition to any other rights and remedies provided by law or equity, including, without limitation, actual damages, and to a prevailing party reasonable attorneys' fees and costs. It is specifically agreed that reasonable attorneys' fees shall include without limitation \$125 per hour for TMCC/NSHE - employed attorneys. TMCC/NSHE may set off consideration against any unpaid obligation of Contractor to any TMCC/NSHE agency.

16. **LIMITED LIABILITY.** TMCC/NSHE will not waive and intends to assert available NRS chapter 41 liability limitations in all cases. Contract liability of both parties shall not be subject to punitive damages. Liquidated damages shall not apply unless otherwise specified in the incorporated attachments. Damages for any TMCC/NSHE breach shall never exceed the amount of funds appropriated for payment under this Contract, but not yet paid to Contractor, for the fiscal year budget in existence at the time of the breach. Damages for any Contractor breach shall not exceed 150% of the contract maximum “not to exceed” value. Contractor’s tort liability shall not be limited.
17. **FORCE MAIEURE.** Neither party shall be deemed to be in violation of this Contract if it is prevented from performing any of its obligations hereunder due to strikes, failure of public transportation, civil or military authority, act of public enemy, accidents, fires, explosions, or acts of God, including, without limitation, earthquakes, floods, winds, or storms. In such an event the intervening cause must not be through the fault of the party asserting such an excuse, amid the excused party is obligated to promptly perform in accordance with the terms of the Contract after the intervening cause ceases.
18. **INSURANCE.** Unless expressly waived in writing by the TMCC/NSHE, Contractor, as an independent contractor and not an employee of the TMCC/NSHE, must carry policies of insurance in amounts specified in Section IV, Insurance Requirements and pay all taxes and fees incident hereunto. The TMCC/NSHE shall have no liability except as specified in this contract.
19. **GOVERNMENT OBLIGATIONS.** Contractor shall be responsible for all applicable federal, TMCC/NSHE, and local government obligations. Contractor will be responsible to pay all taxes, assessments, fees, premiums, permits, and licenses required by law. Real property and personal property taxes are the responsibility of Contractor in accordance with NRS 361.157 and 361.159. Contractor warrants that it has a valid business license. Contractor agrees to be responsibility for payment of any such government obligations not paid by its subcontractors during performance of this Contract. TMCC/NSHE may set-off against consideration due any delinquent government obligation.
20. **WAIVER OF BREACH.** Failure to declare a breach or the actual waiver of any particular breach of the Contract or its material or nonmaterial terms by either party shall not operate as a waiver by such party of any of its rights or remedies as to any other breach.
21. **SEVERABILITY.** If any provision contained in this Contract is held to be unenforceable by a court of law or equity, this Contract shall be construed as if such provision did not exist and the nonenforceability of such provision shall not be held to render any other provision or provisions of this Contract unenforceable.
22. **PUBLIC RECORDS.** Pursuant to NRS 239.010, Information or documents received from Contractor maybe open to public inspection and copying. TMCC/NSHE will have the duty to disclose unless a particular record is made confidential by law or a common law balancing of interests. Contractor may clearly label individual documents as a “trade secret” or “confidential” provided that Contractor thereby agrees to indemnify and defend TMCC/NSHE for honoring such a designation. The failure to so label any document that is released by TMCC/NSHE shall constitute a complete waiver of any and all claims for damages caused by any release of the records. If a public records request for a labeled document is received by TMCC/NSHE, TMCC/NSHE will notify Contractor of the request and delay access to the material until seven working days after notification to Contractor. Within that time delay, it will be the duty of Contractor to act in protection of its labeled record. Failure to so act shall constitute a complete waiver.
23. **CONFIDENTIALITY.** Contractor shall keep confidential all information, in whatever form, produced, prepared, observed, or received by Contractor to the extent that such information is confidential by law or otherwise required by this Contract.
24. **FEDERAL FUNDING.** In the event federal funds are used for payment of all or part of this Contract:
  - (a) Contractor certified, by signing this Contract, that neither it nor its principals are presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any federal department or agency. This certification is made pursuant to the regulations implementing Executive Order 12549, Debarment and Suspension, 28 C.F.R. pt. 67, § 67.510, as published as pt. VII of the May 26, 1988, Federal Register (pp. 19160-19211), and any relevant program-specific regulations. This provision shall be required of every subcontractor receiving any payment in whole or in part from federal funds.
  - (b) Contractor and its subcontractors shall comply with all terms, conditions, and requirements of the Americans with Disabilities Act of 1990 (P.L. 101-136), 42 U.S.C. 12101, as amended, and regulations adopted thereunder contained mi 28 C.F.R. 26.101-36.999, inclusive, amid any relevant program-specific regulations.

- (c) Contractor and its subcontractors shall comply with the requirements of the Civil Rights Act of 1964, as amended, the Rehabilitation Act of 1973, P.L. 93-112, as amended, and any relevant program-specific regulations, and shall not discriminate against any employee or offeror for employment because of race, national origin, creed, color, sex, religion, age, disability, or handicap condition (including AIDS and AIDS-related conditions.)

25. **WARRANTIES.**

- (a) General Warranty. Contractor warrants that all deliverables and work product under this Contract shall be completed in a workmanlike manner consistent with standards in the trade, profession, or industry; shall conform to or exceed the specifications set forth in the incorporated attachments; and shall be fit for ordinary use, of good quality, with no material defects.
- (b) Millennium Compliance. Contractor warrants that any information system application(s), during or after the calendar year 2000, shall not experience abnormally ending and/or invalid and/or incorrect results from the application(s) in the operating and testing of the business of TMCC/NSHE. This warranty includes, without limitation, century recognition, calculations that accommodate same century and multicentury formulas and data values and date data interface values that reflect the century. Pursuant to NRS 41.0321, TMCC/NSHE is immune from liability due to any failure of millennium compliance.

26. **PROPER AUTHORITY.** The parties hereto represent and warrant that the person executing this Contract on behalf of each party has full power and authority to enter into this Contract. Contractor acknowledges that as required by statute or regulation this Contract is effective only after approval by the NSHE Board of Examiners and only for the period of time specified in the Contract. Any services performed by Contractor before this Contract is effective or after it ceases to be effective are performed at the sole risk of Contractor.

<p><b>CERTIFICATION:</b> Based on the above, it is my determination that the desired service should be most properly obtained from a hired contractor. I acknowledge that TMCC may hold my department financially responsible for an additional taxes, interest and penalties that the IRS may assess due to misclassification.</p> <hr/> <p>Authorized Hiring Signature _____ Date _____</p> <hr/> <p>Printed Name of Authorized Signer _____</p> <hr/> <p>Department _____ Mail Stop _____</p> <hr/> <p>Telephone No. _____ Fax No. _____</p>	<p><b>AGREEMENT:</b> I have read and agree to the above representations and assert that they are true and correct. I further agree to the scope, terms and conditions set forth by this document, and acknowledge that <b><u>THIS CONTRACT IS NOT FULLY EXECUTED UNTIL SECTION VII IS COMPLETED.</u></b></p> <hr/> <p>Contractor Signature _____ Date _____</p> <hr/> <p>Printed Name of Contractor/Business Name _____</p> <hr/> <p>Mailing Address _____</p> <hr/> <p>City _____ State _____ Zip _____</p> <hr/> <p>Telephone No. _____ Fax No. _____</p>
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**THIS CONTRACT IS NOT FULLY EXECUTED UNTIL SECTION VIII, DETERMINATION/APPROVALS IS COMPLETED.**

**VI. Foreign Nationals**

Foreign Nationals may not be contracted, paid, or reimbursed without documentation substantiating the individual's immigration status prior to the commencement of services. Contact the Controller's Office for information on obtaining the proper visa status for independent contractors. A checklist of additional documentation requirements for visa categories can be obtained from the Controller's Office and approval of the Nonresident Alien Tax Specialist must be obtained. Payments to Foreign National Contractors are subject to 30% federal income tax withholding. All payments will be reported on Form 1042-S.

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Approval of TMCC/NSHE Nonresident Tax Specialist \_\_\_\_\_ Date \_\_\_\_\_

**VII. Payment Source**

NSHE may not be directly invoiced from a vendor for a contract's expenses. The total amount paid to the contractor will be subject to IRS 1099 or 1042-s (if nonresident alien) reporting guidelines.

In general, independent contractors are responsible for paying their own travel and lodging expenses. Any charges to TMCC should be made lump sum, all-inclusive of costs. TMCC will subject the entire payment to 1099 tax reporting guidelines.

**Payment will be made upon receipt of independent contractor invoice.**

FUND	AGCY	ORGN	OBJT	SOBJT	BACC	DESCRIPTION	AMOUNT
						Total:	

Encumber amounts listed above.

**NOTE: If the amount of this agreement is \$2,000.00 or more, please attach a Purchase Requisition worksheet.**

All contracts and payment paperwork must be completed 10 working days prior to the services render specified in this agreement

Disposition of check if not to be mailed to vendor address:

\_\_\_\_\_  
Authorized Account Signature Date

\_\_\_\_\_  
Contact Name Phone Number E-Mail Address

**Contractor must complete application Form W-9 of this Agreement**

**VIII. Determination/Approvals**

Board of Regents of the Nevada System of Higher Education, on behalf of Truckee Meadows Community College

\_\_\_\_\_  
Authorized Signature  
Dr. Maria Sheehan  
President

\_\_\_\_\_  
Date